#### MINUTES OF THE 03-2019 BOARD MEETING 1 OF THE SOCIAL HOUSING FINANCE CORPORATION 2 16 APRIL 2019 3 4 5 ATTENDANCE OF BOARD DIRECTORS: 6 7 8 EDUARDO D. DEL ROSARIO **HUDCC** Chairperson 9 Chairperson 10 ATTY. ARNOLFO RICARDO B. CABLING President, SHFC 11 Vice-Chairperson 12 13 14 DR. FELIXBERTO U. BUSTOS, JR. President, NHMFC 15 16 ATTY. RYAN S. LITA **DBM** Representative 17 18 Private Sector Representatives: 19 20 MR. LYNDON B. CATULONG, SR. ATTY. EMILIANO C. REYES 21 22 MR.RONALD BARCENA 23 24 Other Officers/Attendees: 25 26 Atty. Junefe Payot SHFC EVP Atty. Jose D. Melgarejo SHFC Board Secretary 27 Other SHFC Vice-Presidents and Managers 28 29 1. CALL TO ORDER 30 31 32 HUDCC Chairperson Eduardo D. Del Rosario called the 03-2019 Board Meeting to order at 11:25 o'clock in the morning. 33 34 2. DETERMINATION OF QUORUM 35 36 At the onset, the Board Secretary Atty. Melgarejo, announced that out of the eleven (11) 37 39 40

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Members with two vacancies, there are only five (5) who are present, thus there is no quorum to do business. However, the Board agreed to discuss first non-transcendental matters until a quorum has been constituted. After some time, a quorum has been attained upon the arrival of Dir. Ronald Barcena.

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# 3. DELIBERATION / APPROVAL OF THE AGENDA OF THE 03-2019 BOARD **MEETING**

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Atty. Cabling manifested for the following matters: a) Sandigan ng Maralitang Pilipino HOAI request for the release of subsidy for electricity and water connection, and b) Creation of in-house engineer position for Vertical CMP Projects, to be added to the Agenda of the 03-2019 Board Meeting.

Thereafter, the Members of the Board approved the amended Agenda for the 03-2019 Board Meeting.

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# 4. APPROVAL OF THE MINUTES OF THE 02-2019 BOARD MEETING

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The Board Secretary made known that the Minutes of the 02-2019 meeting was sent to the Directors one (1) week prior to the 03-2019 Board Meeting of today 16 April 2019.

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The HUDCC Chairperson Eduardo Del Rosario had reminded the Members of the Board they are given seven (7) days from the receipt of the Minutes to comment. If there are no comments or correction, then the Minutes is deemed approved.

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Thereafter, the Members of the Board took upon the Chair's exhortation that *sans* timely comments or correction deems approval of the Minutes of the 02-2019 Board Meeting.

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# 5. DISCUSSION OF MATTERS-ARISING FROM THE MINUTES OF THE 02-2019 BOARD MEETING AND CONTINUING MATTERS-ARISING

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EVP Atty. Junefe Payot presented the following Actions Taken by the Management on the directives issued by the Board during the 02-2019 Board Meeting as well as the continuing Matters-Arising, thus:

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### Alyansa ng Mamamayan sa Valenzuela Housing Cooperative (AMVA)

✓ The Board approved the following recommendations:

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LGU Valenzuela to temporarily take-over the AMVA project until such time that the Masterlist of Beneficiaries has been finalized and a new leadership is in place:

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SHFC to collaborate with LGU in setting up a Help Desk in the Barangay Hall to accommodate complainants

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A tri-partite MOA to be entered into by SHFC, CDA and LGU-Valenzuela to address the concerns

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- 37 Action Taken:
- 38 Validation of occupancy has been done:
- 39 Total No. of MBs 1.440
- 40 Occupancy validated as of 03 April 2019 = 1,133
  - With DILG (502)
  - Not in DILG (631)

43 For validation = 307

The proposed LPA signing on 10-12 April 2019 was postponed upon the request of LGU because they are proposing additional provisions to the LPA.

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- The Help Desk has been set up in the Barangay Hall which operated on 11-22 March and extended on 1-5 April 2019. It received a total of 689 (included in masterlist 469; not in
- masterlist 220) complaints. Initial evaluation of these complaints is being done by HDH-
- NCR and Community Relations and Complaints Division (CRCD) before referral to the
- 51 Legal Department for appropriate action.

SHFC has received proposed MOA and MOU from LGU-Valenzuela and CDA on 05 April 2019 and 04 April 2019, respectively.

## Malinta Waterways Alliance Housing Cooperative (MWAHC)

- ✓ The Board approved the following directives the SHFC will undertake:
  - o Procure third-party services for the conduct of air pollution test (i.e. methane gas emissions)
  - o Recommend the conduct of Environmental Impact Assessment / validation of ECC for building construction and acquisition of ECC for environment
  - Check with ESCA to affirm whether the buildings already built and still to be built are in compliance with recommendations/results of Universal Testing Laboratories
  - o Hiring of security personnel to secure the premises
  - o Coordination with LGU-Valenzuela on the proper implementation of Solid Waste Management in the area (i.e. continuous garbage dumping).

#### Action Taken:

The TOR for the conduct of air pollution test has been prepared and will be submitted to the President for approval.

MWAHC has complied with the requirements of the Environmental Impact Assessment Process per letter of DENR dated 29 December 2014. Likewise, DENR amended the coverage of the previous ECC issued to the project from Land Development Project to Land Development and Construction of 18 3-storey Residential Buildings per their letter dated 23 March 2018.

SHFC is awaiting response from ESCA (letter dated 19 March 2019) regarding the submission of plans and certifications. SHFC made numerous follow ups with ESCA, however, ESCA failed to act on SHFC's request due to lack of available engineers who will evaluate and examine the said request.

The Personnel Requisition Forms (PRFs) for the eight (8) security guards were already submitted to HRDD. The said request has already been included in the bidding process. Posting of the bid through newspapers will be on 24 April 2019. If bidding is successful, hiring will commence before start of June 2019.

SHFC has sent a letter to LGU-Valenzuela dated 14 March 2019 requesting for assistance in prohibiting illegal dumping, removal of existing garbage and to stop the proliferation of illegal settlers inside the said property; HDH-NCR is coordinating with LGU-Valenzuela regarding the plan of action and schedule.

#### Tacloban Project (Letter from Fortun-Santos)

✓ The Board directed the Management to prioritize and submit to the Office of the HUDCC Chairperson, the response to the Fortun Santos law office's letter.

- Action Taken:
- The draft letter reply addressed to Atty. Raymond Fortun was sent to HUDCC on 13 March 2019.

#### 46 Intramuros Resettlement Project

47 The Board was informed that the MOA signing is scheduled during the march 2019 KSA

48 Heads Meeting.

- 50 Action Taken:
- The MOA signing was held on 27 March 2019 during the KSA Heads Meeting at the HGC
- 52 Office.

A meeting with the Intramuros Administration has been scheduled for 23 April 2019 to discuss the workplan and timelines, including the relocation plan for the identified member-beneficiaries.

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#### SHFC MRI Provider

✓ The Management reported that it would seek for a more categorical or strongly worded recommendation from the OGCC about the termination of the services of the PMRI Pool.

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- Action Taken:
- 11 SHFC is awaiting the OGCC reply to the letter of Management before finalizing and serving
- the termination notice to PMRI. In the meantime, the concerned departments are doing their
- respective CSWs with regard to the other instructions of the Board:
  - Bidding for the new insurer (TOR has been prepared and will be submitted to the President for approval)
  - Setting up of the Trust Fund
  - Crafting of process flow and provision of personnel

#### HDH-RSP

✓ The Board instructed Management to coordinate with the HOA and select from the two Contractors who will complete the project and to investigate the alleged irregularity by SHFC employees

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- 23 Action Taken:
- On 19 March 2019, the RSP HOA informed SHFC that they have chosen CDJ Group Construction
- Company (CDJ) as the contractor that will complete their socialized housing project. In view of the
- 26 RSP HOA's decision to change their contractor, the RSP HOA has already written RDCC notifying
- 27 the latter of their decision to terminate the Contract which is effective 31 March 2019. However, they
- 28 have yet to submit their agreement with CDJ as their new contractor.
- 29 CDJ, on the other hand, will have to go through the accreditation process of the Partner Relations
- 30 Division before they can take on the project.
- 31 The Fact Finding Committee held its 3<sup>rd</sup> meeting on 03 April 2019. Initial observations seem to show
- 32 that Contractor billings were bloated. However, the Committee cannot yet make definitive findings
- because its work is (a) hampered by lack of available reference and basis like pictures, videos, per
- billing, (b) they would still have to get the side of the concerned HDH personnel. Thus, effort would
- 35 be made to retrieve from COA original voucher billing payments with their original supporting
- 36 documentary attachments without which findings would be short of being 100% reliable and
- 37 conclusive. Afterwards, concerned HDH personnel would be given the chance to explain/refute the
- 38 findings.
- 39 The Committee will then submit its final report to the Management and the Board.

# 40 *BSP Properties*41 ✓ The Ma

✓ The Management reported that per title verification of the 47 titles already in custody of SHFC, only 1 has a lien.

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- Action Taken:
- 45 As of 15 April 2019, ninety (90) titles have been released by LRA.

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#### HDH-project People's Plan Ville HOAI

✓ The Board previously noted the update of Management as regards the project:

| <ul> <li>Letter to GSIS requesting for extension to fully pay the purcha</li> </ul> | ase price |
|---|-----------|
|   |           |

• Confirmation by the Executive Committee re sale of property as covered by Presidential Proclamation

Action Taken:

On 26 March 2019, SHFC received a letter from GSIS stating that purchase price in the amount of P258M should be paid on or before 20 April 2019; otherwise the Notice of Approval of Sale shall be deemed cancelled.

The SHFC has sent its letter-response informing GSIS that we cannot commit to pay the said amount because of the election ban which prevents us from releasing and disbursing funds during the election period.

The GSIS, in its letter dated 21 March 2019, stated that the powers and functions pertaining to proclaimed areas have been transferred to HUDCC by virtue of Memorandum Order No. 74 dated 13 September 2002. This Memo Order effectively amended EO No. 71 which created the Executive Committee with a mandate to formulate and adopt guidelines and implement post-proclamation activities in the areas proclaimed as socialized housing sites. This runs counter to the opinion of HUDCC Legal.

SHFC is awaiting the OGCC reply to its letter seeking for a clarificatory legal opinion as to which interpretation shall prevail, or as to who shall confirm the selling price of the GSIS property.

## **Better Land HOAIs**

✓ The Management reported about the General Assembly that was held on 02 February 2019 where the HOAs expressed their agreement to the shift to accommodation mortgage.

Action Taken:

- 31 SHFC received a letter on 19 March 2019 from the landowners and presidents of the HOAs,
- 32 noted by the Municipal Mayor, saying that they agree to the shift to accommodation
- mortgage. Attached to the letter is the Joint Board Resolution signed by the officers of the 2
- 34 HOAs.
- 35 The Credit Committee, on 15 April 2019, has instructed Management to present the project as
- off site and LGU-assisted through accommodation mortgage with the following conditions:
- 37 (a) submission by the LGU of a letter of support and (b) Certification from the LGU that the
- 38 member- beneficiaries are its ISFs.

Thereafter, the Board took due cognizance of the Matters-Arising reported by the Management. Specifically, the following item/s has been expounded upon, viz:

#### The Board further discussed these topics/agenda:

Alyansa ng Mamamayan ng Valenzuela Housing Cooperative

Director Bustos recommended establishing a Management Council in order to address the issues and concerns in the HOAI such as the validation of members and action on the complaints received.

Atty. Valenciano answered that in HLURB, the interim measure for the creation of a Management Council is to settle dispute. In this case, if there is a formal and valid complaint filed before the CDA, then it may prompt the creation of such council.

Atty. Cabling further explained that the creation of such council was the exercise of the quasi-judicial function of the Securities and Exchange Commission (SEC) before. However, this was transferred to the Regular Courts. Hence, there must be a formal complaint filed to the Court.

The Management also presented the proposed duties and responsibilities provided in the draft MOA from LGU-Valenzuela and CDA, as shown in the table below:

| Social Housing Finance<br>Corporation  | Cooperative Dev. Authority   | Valenzuela<br>Local Government   |
|--|--|--|
| 01. Set-up help desk to receive and evaluate complaints from various AMVA members; | 01. Conduct a General Assembly and Election of new set of Officers & Board of Directors; | 1. "Take-over" the estate management of AMVA, to maintain peace & order in the area                                |
| 02. Conduct membership validation on the AMVA site;                                | 02. Act as observers in the conduct of General Assembly;                                 | 02. Supervision, operation and/or management of buildings and its compound;  |
| 03. Assist in the application for utilities, such as water & electricity;          | 03. Set-up help desk to address the issues and concerns of the residents of AMVA;        | 03. Creation of <b>AMVA Management Council*</b> for the purpose of creating appropriate and/or necessary policies; |

Meanwhile, SHFC has also come up with proposed duties and responsibilities for each agency. The following are the duties and responsibilities of SHFC:

- 1. The SHFC shall set-up a help-desk in the Barangay Hall or within the project site to receive and evaluate complaints from various AMVA members regarding collection and membership conditions within the cooperative and endorse such complaints to appropriate agencies;
- 2. In cooperation with and assistance of other agencies such as the DILG, LGU, and CDA, the SHFC shall determine the rightful beneficiary of the project immediately through occupancy verification and validation and thereafter finalize the Masterlist of Member-Beneficiaries;
  - 3. The SHFC shall suspend the collection of the AMVA MC Officers from the members as well as group payment of the monthly loan amortization and instead allow direct payment of the individual loan amortization of the members to SHFC; and
  - 4. While membership validation and determination as well as election of new officers are pending, the SHFC shall authorize and allow the LGU to temporarily assume the estate management of AMVA MC to ensure peace and order within one twenty (120) days from the signing of this MOU.

- With regard to the Item No.3, Atty Melgarejo made known that there should be a good ground justifying the suspension of collection of the AMVA MC Officers from the members. In the policy of SHFC whenever there is a dispute or there is a case between an MB and the officers of the HOAI, then that is a valid ground for the suspension and in its place and stead
- 37 SHFC received direct payment. There should be a formal complaint filed before SHFC.

1 Atty. Cabling affirmed that SHFC has already the complaints affidavit filed by the MBs.

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For CDA, the following are the proposed duties and obligations:

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1. The CDA, after SHFC has determined and verified the Masterlist of the rightful beneficiaries of the project, shall advise the sitting BOD of the AMVA MC to convene General Assembly and conduct Election of new set of Board of Directors and officers;

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- 2. The CDA shall act as observers in the conduct of General Assembly of the AMVA MC, to assist on whatever question of law that may arise; and
- 11 3. The CDA, together with SHFC and LGU, shall set up help desk to address the issues and concerns of the residents of AMVA MC.

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- Lastly, the following are the proposed duties and obligations of the LGU-Valenzuela:
- 15 1. The LGU shall temporarily assume the estate management of AMVA MC Housing
- 16 Site including the buildings and its compound to ensure peace and order and effective
- implementation of HDH project within a period of one hundred twenty (120) days from the
- date of signing of this MOU;
- 19 2. Estate management shall mean that the LGU shall be responsible in the supervision,
- 20 operation and/or management of the buildings and its compound; and the implementation of
- 21 the policies including the necessary monitoring to ensure the peace and order; and
- 22 3. Propose the creation of AMVA MC Management Council after election of new
- 23 officers of AMVA MC and subsequent amendments of its by-laws; for the purpose of
- 24 creating appropriate and/or necessary policies for the operation and management of the
- 25 housing project.
- The Board instructed the Management to come up with a clear master list validating those
- 27 legitimate MBs then proceed to the election allowing only those legitimate ones to vote.
- 28 The Board also instructed SHFC to cause the LGU to establish an Estate Management
- 29 Council immediately upon the signing of the MOA by the parties. Moreover, the Estate
- Manager shall take over for at least one (1) year unless sooner terminated or later renewed.

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**■ HDH-RSP** 

The Board instructed for the Management to determine the operational capability and financial capacity of CDJ, as well as provide timeline for the complete construction of the said project. If all of the three is affirmative, CDJ shall start immediately the project as well as the resumption of work.

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### ■ HDH-Project People's Plan Ville HOAI

Since the releasing and disbursing of funds are prohibited during the election period, the Board instructed the Management to issue a Post-Dated Check in lieu of payment in cash to assure GSIS that SHFC is committed to pay the full purchase price.

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### FOR APPROVAL

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#### 2. CORPORATE WORK PLAN CY 2020

| SOCIAL IMPACT   |     |  | Wt  |  |  |
|---|-----|--|-----|--|--|
| SM1: Utilization of Housing Subsidies for the provision of Shelter Security and Improved Housing  Quality  35,000 assistance extended to ISFs |     |  |     |  |  |
| Subtotal  |     |  | 35% |  |  |
| STAKEHOLDERS  | Wt  | FINANCE  | Wt  |  |  |
| SM2: Percentage of Satisfied Customers  □ 90% of respondents gave a Satisfactory rating   | 10% | O% SM3: Improve Collection Efficiency  □ Past Due Accounts' CER (>3 months to <60 months) = 64%  SM4: Increase Net Operating Income (Before Tax and Subsidy)  □ Php 165 Million Net Operating Income SM5: Improve Budget Utilization Rate  □ Not Less Than 90% But Not More than 100% of the DBM-Approved Corporation Operating Budget |     |  |  |
| Subtotal  | 10% | Subtotal   | 30% |  |  |
| INTERNAL PROCESS  | Wt  | ORGANIZATION   | Wt  |  |  |
| SM6: Turnaround Time (in relation to Ease of Doing Business)  □ 50% of Board-approved Projects taken out on the same year.                    | 10% | <ul> <li>SM7: Attain Quality Management Certification</li> <li>□ Pass ISO Surveillance Audit for the Head Office</li> <li>□ ISO Certification for one (1) Regional Branch</li> <li>SM8: Decrease Number of Employees with Competency Gaps</li> <li>□ Decrease by 30%</li> </ul>  |     |  |  |
| Subtotal  | 10% | Subtotal   | 15% |  |  |

On the query with regard to what happens to delinquent accounts which did not attain 64% CER, the Management answered that although this is not stated in the table, it does not mean that SHFC will not handle it. The collection effort will still be continued.

Director Bustos then suggested being ready and being prepared with respect to the targets to be achieved for each account since the GCG will require SHFC to set such target thereof.

The Management duly noted the instruction as well as the said suggestion.

Director Bustos reminded the Management that the GCG will check the aforecited matter and they will return it for necessary amendment. Hence, the Targets are still a work in progress.

Further, the reporter presented the Strategies identified to achieve 2020 Corporate Work Plan Targets, as shown in the table below:

### **STRATEGIES**

- ☐ LGU/ NGA-focused collaborations
- Working with LGUs in implementing their Local Shelter Plans or LSPs (Marketing SHFC modalities as an option to achieve their LSPs)
- Coordinating directly/ following up on CMP projects in LGUs
- Working with NGAs who are involved in infrastructure and housing projects
- Maximizing the utilization of resources by prioritizing big projects
- ☐ Enhancement of systems
- ☐ Continued utilization of grassroots approach
- ☐ Capacitate beneficiaries

# After thorough deliberation, the Board then approved the 2020 Corporate Work Plan Targets.

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8 9 Chairperson Del Rosario made known that there will be a scheduled meeting with the Officer-in-Charge(OIC) of the Department of Budget and Management with regard to the dwindling budget given by the DBM to Housing Sector in the past years. This drastically affects the accomplishments made by the Housing Sector. The reason of the dwindling budget is the low absorptive capacity of the said Sector. In this regard, the Housing Sector's proposed budget will be presented to the OIC to be subsequently studied by the DBM for its inclusion in the National Budget for 2020.

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He then reminded the Management to prepare their proposed budget with appropriate justification in a 5-year setup in order for the DBM to see the progression of the budget vis-avis its accomplishments.

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#### 3. CORPORATE OPERATING BUDGET CY 2019

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The Management also presented the SHFC CY 2020 Corporate Operating Budget (COB), starting with the Assumptions or Targets, as follows:

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|------------------|
| Amount           |
| (in Millions)    |
| 12,862.510       |
| 8,731.785        |
| 1,631.845        |
| 2,398.880        |
| 100.000          |
| <u>1,600.302</u> |
| 1,495.023        |
| 105.279          |
| <u>64%</u>       |
| <u>165</u>       |
|                  |

- 5) Personnel Services' Budget is based on the old approved T.O with 255 plantilla positions and full implementation (4th tranche) of SSL IV.
- 6) 3rd release of DOTr funds of **P3.0Bn** for the PNR South Commuter Project.
- 7) DBM shall allocate funds to cover CMP and HDH projects for CY 2020.

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The Management also presented the Sources and Uses of Funds, as shown in the table below:

| <u>Sources</u>                    |         |
|-----------------------------------|---------|
| 1. Fund Balances Beg. (all funds) | 700.668 |

The Management also presented the 2020 COB Summary as shown in the table below:

| 2020 COB SUMMARY (with comparative figures) |                    |               |           |               |                |  |
|---|--------------------|---------------|-----------|---------------|----------------|--|
|   |                    | (In Millions) |           |               |                |  |
|   | 2020               | 2019          | 2018      | % INCREASE/() | DECREASE)      |  |
| PROGRAMS                                    | PROPOSED<br>BUDGET | BUDGET        | ACTUAL    | 2019 BUDGET   | 2018<br>ACTUAL |  |
| CMP   | 10,045.623         | 7,855.606     | 2,456.687 | 28%           | 309%           |  |
| HDH   | 1,909.094          | 5,061.411     | 32.956    | -62%          | 5693%          |  |
| DOTr  | 2,607.128          | 3,000.000     | 0.000     | -13%          | 0%             |  |
| MRRP  | 134.464            | 0.000         | 0.000     | 0%            | 0%             |  |
| AKPF  | 129.571            | 145.862       | 12.839    | -11%          | 909%           |  |
| TOTAL                                       | 14,825.880         | 16,062.878    | 2,502.481 | -8%           | 492%           |  |

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The Management also presented the 2020 Budget for SHFC, as shown in the table below:

| 2020 BUDGET FOR SHFC (CMP & HDH) |                    |            |           |                  |                |  |
|----------------------------------|--------------------|------------|-----------|------------------|----------------|--|
| (In Millions)                    |                    |            |           |                  |                |  |
| PARTICULARS                      | 2020               | 2019       | 2018      | 9/<br>INCREASE/( | •              |  |
| PARTICULARS                      | PROPOSED<br>BUDGET | BUDGET     | ACTUAL    | 2019<br>BUDGET   | 2018<br>ACTUAL |  |
| <b>Personnel Services</b>        | 351.708            | 307.659    | 261.235   | 14%              | 35%            |  |
| MOOE                             | 1,033.521          | 1,109.157  | 262.350   | -7%              | 294%           |  |
| Capital Outlay                   | 205.858            | 144.940    | 57.060    | 42%              | 261%           |  |
| Loans                            | 10,363.630         | 11,355.261 | 1,916.467 | -9%              | 441%           |  |
| TOTAL                            | 11,954.717         | 12,917.017 | 2,497.112 | -7%              | 379%           |  |

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Likewise, the Management presented the 2020 Personnel Services Budget, 2020 MOOE Budget and 2020 Capital Outlay Budget as shown in the tables below:

**2020 PERSONNEL SERVICES BUDGET** (*CMP & HDH*) (In Millions)

| PARTICULARS                        | 2020               | 2019           | 2018                 | % INCREASE/(I  |                |
|------------------------------------|--------------------|----------------|----------------------|----------------|----------------|
| PARTICULARS                        | PROPOSED<br>BUDGET | BUDGET         | ACTUAL               | 2019<br>BUDGET | 2018<br>ACTUAL |
| Salaries & Wages                   | 152.399<br>43%     | 149.721<br>49% | 120.389<br>47%       | 2%             | 27%            |
| Other Compensation                 | 96.156<br>27%      | 83.452<br>27%  | 74.672<br>29%        | 15%            | 29%            |
| Personnel Benefit<br>Contributions | 29.755<br>8%       | 27.384<br>9%   | 22.87 <u>5</u><br>9% | 9%             | 30%            |
| Other Personnel<br>Benefits        | 73.398<br>21%      | 46.381<br>15%  | 35.832<br>14%        | 58%            | 105%           |
| TOTAL                              | <u>351.708</u>     | 306.939        | 253.768              | <u>15%</u>     | <u>39%</u>     |

| 2020 MOOE BUDGET (CMP & HDH) |                     |                       |                      |                 |                |
|------------------------------|---------------------|-----------------------|----------------------|-----------------|----------------|
| PARTICULARS                  | 2020                | (In Millions) 2019    | 2018                 | 9// INCREASE/(I | -              |
| THRITCOLING                  | PROPOSED<br>BUDGET  | BUDGET                | ACTUAL               | 2019<br>BUDGET  | 2018<br>ACTUAL |
| Other MOOE                   | 318.707<br>31%      | <u>610.056</u><br>55% | <u>52.580</u><br>20% | -48%            | 506%           |
| Capacity Building            | 20.000<br>2%        | 15.404<br>1%          | 1.979<br>1%          | 30%             | 910%           |
| Professional<br>Services     | 417.955<br>40%      | 324.292<br>29%        | 83.010<br>32%        | 29%             | 404%           |
| Rent Expenses                | 28.250<br>3%        | 23.243<br>2%          | 8.611<br>3%          | 22%             | 228%           |
| Supplies and<br>Materials    | <u>29.844</u><br>3% | <u>12.182</u><br>1%   | <u>9.606</u><br>4%   | 145%            | 211%           |
| Trainings                    | 17.700<br>2%        | 11.400<br>1%          | 7.637<br>3%          | 55%             | 132%           |
| Taxes & Insurance            | <u>59.658</u><br>6% | 41.837<br>4%          | <u>43.433</u><br>17% | 43%             | 37%            |
| Others                       | 141.406<br>14%      | 70.741<br>6%          | <u>55.495</u><br>21% | 100%            | 155%           |
| TOTAL                        | 1,033.521           | 1,109.157             | 262.351              | <u>-7%</u>      | <u>294%</u>    |
|                              | 101%                | 101%                  | 100%                 |                 |                |

| 2020 CAPITAL OUTLAY BUDGET (CMP & HDH) |                      |                      |                    |                |                |  |  |
|--|----------------------|----------------------|--------------------|----------------|----------------|--|--|
|  | (In Millions)        |                      |                    |                |                |  |  |
|  | 2020                 | 2019                 | 2018               | % INCREASE     | /(DECREASE)    |  |  |
| PARTICULARS                            | PROPOSED<br>BUDGET   | BUDGET               | ACTUAL             | 2019<br>BUDGET | 2018<br>ACTUAL |  |  |
| Office Equipment                       | <u>6.865</u><br>3%   | 15.203<br>10%        | <u>2.157</u><br>4% | -55%           | 218%           |  |  |
| IT Equipment &<br>Software             | <u>60.543</u><br>29% | <u>43.314</u><br>30% | 28.910<br>51%      | 40%            | 109%           |  |  |

| Transportation<br>Equipment | 30.150<br>15%  | 22.669<br>16%        | 7.214<br>13%         | 33%               | 318%         |
|-----------------------------|----------------|----------------------|----------------------|-------------------|--------------|
| Office Improvement          | 37.598<br>18%  | 37.151<br>26%        | <u>6.362</u><br>11%  | 1%                | 491%         |
| Others                      | 70.703<br>34%  | <u>26.605</u><br>18% | <u>12.418</u><br>22% | 166%              | 469%         |
| TOTAL                       | <u>205.858</u> | 144.940              | <u>57.060</u>        | <u>42%</u>        | <u>261%</u>  |
|                             | 100%           | 100%                 | 100%                 | <del>12 / 0</del> | <u>20170</u> |

After thorough deliberation, the Board then approved the CY 2020 Corporate Operating Budget (COB).

# 4. DECLARATION OF DIVIDEND AND APPROPRIATION OF RETAINED EARNINGS CY 2018

The Management then presented the Dividend Due to the Department of Finance (DOF) for CY 2018 in compliance with R. A No.7656, as shown in the table below:

| Description  | 2018<br>(In thousands) |
|--|------------------------|
| Income Subject to Income Tax, net of tax (Annual ITR - Part IV)      | 62,475                 |
| Income Subject to Final Tax, net of tax (Annual ITR - Schedule 12)   | 116,580                |
| Income Exempt from Tax, net of tax (Annual ITR - Schedule 13)        | -                      |
| Total Earnings   | 179,055                |
| Add: Actual Disbursements of Program Subsidies Treated as Expenses** | 12,867                 |
| Net Earnings   | 191,921                |
| Multiplied by the Dividend Rate (50%)                                | 50%                    |
| Dividend Due to the Bureau of Treasury                               | 95,961                 |

In continuation, the Management then presented the Appropriation of Retained Earnings for CY 2018, as shown in the table below:

|        | Description                                     |           | 2018<br>(In thousands) |  |
|--------|---|-----------|------------------------|--|
| l.     | Retained Earnings                               |           |                        |  |
|        | Balance at beginning of year                    |           | 5,504,450              |  |
|        | Comprehensive Income (Including Subsidy Income) |           | 768,175                |  |
|        | Other adjustments                               |           | 1,667                  |  |
| Retain | Retained Earnings, December 31, 2018            |           | 6,274,292              |  |
| Less:  | Dividends declared and paid (CY2017)            | 113,453   |                        |  |
|        | Dividends due for 2018 – for Boards' Approval   | 95,961    | 209,414                |  |
| Baland | Balance   |           | 6,064,878              |  |
|        | Funds appropriated for HDHP Project             | 5,631,652 |                        |  |
|        | Balance of RE for transfer to NHMFC             | 428,010   | 6,059,662              |  |
| II, Un | -appropriated Retained Earnings                 |           | 5,216                  |  |

Thereafter, the Board approved the declaration and full remittance of the CY 2018 cash dividends amounting to Php95.961 Million to Bureau of Treasury. Likewise, the Board approved the appropriation of Retained Earnings amounting to P5.632 Billion for HDHP Project and the balance thereof for transfer to NHMFC amounting to P4.28 Million leaving P5.216 Million as Un-appropriated Retained Earnings.

# **SUPPORT**

**CMP PROJECTS** 

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The project approval/s had previously been subjected to compliance with the conditions set by the Executive Committee, and also with the conditions set by the Credit Committee.

5. ISSUANCE OF LETTERS OF GUARANTY AND REQUEST FOR PROJECT

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Thereafter, the Board approved the issuance of the LOGs for four (4) CMP projects viz:

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| No. | Region | Name of Project           | CMP-M            | No. of         | Loan Amount                             |
|-----|--------|---------------------------|------------------|----------------|---|
| 1   | IV-B   | Horaci Ylagan Residential | FEEDER, Inc      | <b>MBs</b> 308 | P29,350,493.49                          |
|     |        | Village (Hyresville) HOAI |                  |                | Lot acquisition under                   |
|     |        |                           |                  |                | Accommodation<br>Mortgage               |
|     |        |                           |                  |                | Morigage                                |
| 2   | VI     | Petals HOAI               | Roxas City Urban | 200            | P19,946,380.03                          |
|     |        |                           | Poor Federation, |                | Lot acquisition under                   |
|     |        |                           | Inc.             |                | Accommodation                           |
| 3   | XI     | San Juan HOAI             | I CII Davia City | 130            | <i>Mortgage</i>                         |
| 3   | ΛI     | San Juan HOAI             | LGU – Davao City | 130            | P12,099,600.00<br>Lot acquisition under |
|     |        |                           |                  |                | Accommodation                           |
|     |        |                           |                  |                | Mortgage                                |
|     |        |                           |                  |                | 0 0                                     |
|     |        |                           |                  |                | P1,028,466.00                           |
|     |        |                           |                  |                | DST on Sale and                         |
|     |        |                           |                  |                | REM                                     |
| 4   | XII    | Mountain-AO HOAI          | SOCEM Shelter    | 253            | P18,208,948.62                          |
|     |        |                           | Dev., Inc.       |                | Lot acquisition under                   |
|     |        |                           |                  |                | Accommodation                           |
|     |        |                           |                  |                | Mortgage                                |

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The hereunder project/s is subject to the following conditions:

| Name of Project                    | Project Condition/s   |
|------------------------------------|---|
| Horacio Ylagan Residential Village | Completion of Settlement Documents (i.e. ownership/transfer of      |
| (Hyresville) HOAI                  | title to the surviving spouse) and validation of the family name of |
|                                    | the surviving spouse as one of the 5 co-owners, prior to the loan   |
|                                    | take-out.   |

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Likewise, the requested technical subsidy for the following projects, were approved, thus:

| Name of Project | Requested Technical Subsidy |
|-----------------|-----------------------------|
| San Juan HOAI   | P195,000.00                 |

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6. HIGH-DENSITY HOUSING PROJECT

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The Management presented the total project cost of Bistekville 4 Bldg. G and H HOAI under the HDH Refinancing Program of SHFC, as shown in the table below:

| @52 Units: | (₱) | (₱) |
|------------|-----|-----|
|            |     |     |

Land Acquisition Cost 6,240,000.00 Building Construction Cost 17,160,000.00

Total Loan Amount 23,400,000.00

**Administrative Cost** (P2,000/ISF) **104,000.00** 

**Technical Assistance** 

Taxes and related fees for transfer 702,000.00 Insurance Subsidy 140,296.00

MRI 115,128.00 FAPI 23,868.00 Documentary Stamp 1,300.00

Capacity Building/Estate Management 494,000.00

TOTAL PROJECT COST ₱24,840,296.00

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Thereafter, the Board approved the total project cost of Bistekville 4 Bldg. G and H amounting to P24,840,296.00 subject to the condition that the CER will increase to at least 80% within 4 months.

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## 7. AUTHORIZED SIGNATORIES FOR MRI TRUST ACCOUNT

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The Board approved and authorized the following signatories for the opening of an MRI Escrow and/or Trust Account:

10 Primary : Atty. Arnolfo Ricardo B. Cabling - President

11 Alternate : Atty. Junefe G. Payot - EVP

12 Counter Signatory: Ernesto R. Leynes - VP-Treasury Group

13 Alternate 1 : Annicia D. Villafuerte - VP-MSD

14 Alternate 2 : Atty. Maria Rosalie Richa A. Taguian- VP-PDED

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# 8. SMP HOAI REQUEST FOR SUBSIDY FOR ELECTRIC AND WATER CONNECTION

The Management presented the request of SMP HOAI for subsidy to be spent for electric and water connection, as shown in the table below:

|  | REQUEST      | SOURCE OF FUND   |  |
|--|--------------|--|--|
| Meralco  | 1,498,101.31 | 2016 GAA<br>SARO(2017)-BMB-C-17-<br>0025156<br>Capacity Building Fund: |  |
| SMP 1/3 share from the source of connection (Meralco) – reimbursement by HOA | 718,621.75   |  |  |
| Water (pressure regulating valve)  | 300,000.00   | P4,736,000.00  |  |
| Total Subsidy Request  | 2,516,723.06 |  |  |

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Thereafter, the Board approved the release of subsidy to SMP HOAI for the electric connection amounting to P2,216,723.06 and its advance payment to Meralco. With respect to the water connection, it is still being discussed by the HOAI and their contractor. It was only presented for information to complete the computation for the presentation.

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# 9. CREATION OF IN-HOUSE ENGINEER POSITION FOR VERTICAL CMP PROJECTS

Atty. Cabling made known that the Management is still not yet ready to present the aforecited topic to the Board. Hence, it will be presented in the next Board Meeting.

#### 10. BETTER LAND HOAI - LUZON

The Board approved the Conversion of the Loan Scheme from LCMP to Off-Site LGU-Assisted Project through Accommodation Mortgage as well as the release of final 50% loan proceeds amounting to P11,772,750.00 subject to the following conditions:

 a) Submission of Commitment by LGU-Los Baños in assisting for the Site Development of the two (2) HOAs; and

 b) Annotation of Accommodation Mortgage on the TCTs in the name of the Landowners.

# 11. MEMORANDUM OF AGREEMENT (MOA) SIGNING – SHFC, HLURB, LGU-CDO AND DEVELOPERS

The Management presented the MOA entered into by and among SHFC, HLURB, CDO-LGU and Developers wherein it is stated thereby, the primary responsibility of SHFC in the Balubal Relocation Project Phase-2 which is to finance and grant housing loans to the beneficiaries determined by the LGU, subject to SHFC's prevailing housing loan policies and guidelines. The MOA also includes, but not limited to, the following:

- 1) Functions of HLURB and CDO-LGU;
- 2) Project Description;
- 3) Socialized Housing Compliance Component;
- 4) Participation of the Developer; and
- 5) Government Responsibilities.

Thereafter, the Board ratified the MOA entered into by and among SHFC, HLURB, LGU-CDO and Developers.

# 12. VICTORIA HOAI REQUEST FOR CHANGE OF MODE OF PAYMENT FROM USUFRUCT TO ACCOMMODATION MORTGAGE

 Atty. Melgarejo rectified the jurisdiction of the EXECOM with regard to the approval of the request of Victoria HOAI for the conversion of mode of payment from Usufruct to Accommodation Mortgage wherein when the project was presented; the EXECOM overlooked the fine print written on the title itself saying that the landowner has already executed and annotated the REM. Therefore, the prayer should not be the approval of the conversion of mode of payment from Usufruct to Accommodation Mortgage. Instead, it should be "Ratification/Confirmation of Accommodation Mortgage".

Thereafter, the Board approved the rectification of the jurisdiction of the EXECOM from the approval of the conversion of mode of payment from Usufruct to Accommodation Mortgage to Ratification/Confirmation of Accommodation Mortgage.

#### 13. EXTENSION OF SERVICE OF MR. ERNESTO LEYNES

With respect to the extension of service of Mr. Leynes, the Board had called for an Executive Session to deliberate upon the matter.

# FOR INFORMATION

# TIMELINE OF HDH PROJECTS

The Management presented the timeline for HDH-NCR Projects, as shown in the table below:

| Project Name               | Timeline   | Updates  |
|----------------------------|--|--|
| Bistekville 8 HOAI         | N/A  | Taken-out on February 11, 2019   |
| Bistekville HOAI 4-G and H | April 2019   | ExeCom has endorsed the project to the Board on April 1, 2019 for approval. Release of loan is subject to at least 80% CER.  |
| Bistekville 6 HOAI         | Cannot be determined until SC decision has been issued | Referred to the Legal Dept for clearance. Subd. on Nov. 13, 2018. Plans were also provided Jan. 30, 2019.  |
|                            |  | Legal Dept has new findings, that TCT has no OCT no., thus there is a possibility that property is covered by Tala Estate.   |
|                            |  | Legal Dept. is coordinating with the Office of Solicitor General (OSG) if property is covered by Tala Estate Case (OCT 543).   |
|                            |  | On March 25, 2019 meeting between Legal Dept. and OSG, OSG committed to replot the whole OCT 543 property  |
| Bistekville 9 HOAI         | After election   | SHFC Technical Team has validated the complaints.  |
|                            |  | SHFC has required the LGU to submit Action Plan to address the issues. LGU plans to convene a General Assembly to discuss the scope of repairs to be done.   |
| Bistekville 15 HOAI        | Ongoing  | Community Association (75 MBs) has been registered in HLURB and with DILG Certificate of Eligibility. There is an ongoing monitoring and coordination with LGU-QC for the registration of the other five (5) CAs   |
| AMC HOAI                   | May 2019   | Several contractors have been subsequently submitted for accreditation by the CA but failed to meet SHFC requirements (i.e NFCC requirement, PCAB accreditation, no sufficient experience in construction, etc.). The final building plans and permits shall be submitted. |
|                            | July 2019  | G&B Construction Corp. has been accredited and   |
|                            |  | chosen by the CA. However, the approved loan is no longer sufficient to cover the cost, thus GB Construction, Inc. proposed changes in design.   |
|                            |  | New building plans are being prepared. This will be presented to the Board for Confirmation.   |

| Kamaynila HOAI                       |           | Requested with DILG to reconstitute the NTWG so that the SHFC substitution guidelines could be approved including the conduct by SHFC of Site suitability and pre-feasibility study   |
|--------------------------------------|-----------|---|
|                                      |           | LGU Manila is trying to establish ownership thru the following options:  1. Consolidate ownership over the property by virtue of the Abstract of Sale with the Registry of Deeds of Manila and thereafter take possession of the property by filing the appropriate action against the previous owner or any person illegally occupying the same, or  2. The City, through the City Council, may sell and dispose the subject property in accordance with Section 264 of the Local Government Code. |
|                                      |           | Received Letter Confirmation from DBM dated March 27, 2019 on amount being requested by SHFC.   |
| Promiseland HOAI Phase I, II and III |           | LIAC was created by LGU Valenzuela for this purpose. Negotiations with the recalcitrant/ structure owners are ongoing.  |
|                                      | June 2019 | Regular coordination with City of Valenzuela thru LIAC on the revised action plan to clear structures of recalcitrants (which includes rental subsidy and compensation for the non-members and members). All other activities are however, deferred until after election. Close coordination with the landowner representative once the project is approved by the Board.   |
|                                      | May 2019  | Conduct meeting with the concerned Geodetic Engineer on the status of required technical description. Set meeting with contractor and CA on issues/reason for non-submission of Memorandum of Agreement. Set meeting with contractor and CA on results of the evaluation.   |

Likewise, the Management presented the HDH-Luzon Projects, as shown in the table below:

| # | Projects      | Projected<br>Timeline  | Status   |
|---|---------------|--|--|
| 1 | Pepcotek HOAI | 4 Quarter  | Awaiting DAR conversion from Agricultural to Residential   |
| 2 | Parlas HOAI   | 3 Quarter  | Submission of final Masterlist of Beneficiaries            |
| 3 | Bagwis HOAI   | 4 Quarter  | Titles of the subject property is for technical evaluation |
| 4 | Kaybiga HOAI  |  | by the TWG of BSP properties                               |
|   |               | Common Issues: (Pepcotek, Parlas, Bagwis & Kaybiga HOAI)   |  |
|   |               | For issuance of Pre-Feasibility Study  |  |
|   |               | For issuance of Certificate of Eligibility (COE) for   |  |
|   |               | <ol> <li>Members who were not included in the submitted COE</li> <li>Substitute for double availers</li> </ol> |  |
|   |               |  |  |
|   |               | 3. Over  | rage Member/Beneficiaries                                  |

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| 5 | Pepcotek 2 HOAI | The ISFs are not interested to be relocated/transferred in Tanza, Cavite  The tank (2) projects 1 Project 1 2 HOAF and 2 Project 2 HOAF.                                   |
|---|-----------------|--|
| 6 | Parlas 2 HOAI   | <ul> <li>The two (2) projects 1. Pepcotek 2 HOAI and 2. Parlas 2 HOAI were substituted by 1. Bistekville 15 and 2. Balikatan Samahang Mapulang Lupa (BSML) HOAI</li> </ul> |

Thereafter, the Board duly noted the abovementioned HDH-Projects updates, as an item For Information.

## 14. ADJOURNMENT

There being no additional other matters for discussion, SHFC's 03-2019 Board Meeting was adjourned at 3:15 o'clock in the afternoon.

ATTY. JOSE D. MELGAREJO
Board Secretary