



## COMPLIANCE OFFICER'S CERTIFICATION OF SOCIAL HOUSING FINANCE CORPORATION'S COMPLIANCE WITH ITS REVISED MANUAL ON CORPORATE GOVERNANCE

This refers to the Securities and Exchange Commission (SEC) Memorandum Circular No. 6, Series of 2009, as amended by SEC Memorandum Circular No. 9, Series of 2014 and Section 15.4 (c) of Governance Commission for GOCC (GCG) Memorandum Circular 2012-07 directing Social Housing Finance Corporation (SHFC), a Government -Owned and -Controlled Corporation (GOCC) covered by the Corporation Code, to submit its Compliance Officer's Certification on its compliance with its Revised Manual on Corporate Governance and government corporate standards governing GOCCs.

All told, the undersigned certifies that the following corporate actions were instituted and/or performed, to wit:

## I. Rights of Stockholders

- 1. The Office of the Board Secretary issues and delivers the notices of annual stockholders meeting containing the agenda at least twenty-one (21) calendar days prior to the date of the meeting in accordance with SEC Memorandum Circular No. 3, Series of 2020.
- The Board held its 16<sup>th</sup> Annual Stockholders Meeting on 26 June 2023 at the 9<sup>th</sup> Floor Conference Room, DHSUD Building, Kalayaan Avenue, Quezon City. The SHFC Board is composed of Ex-Officio Directors from various government agencies and Directors from the private sectors;
- 3. The Corporation's 2023 Corporate Performance Report was presented to the Board in the 08-2022 Board Meeting held on 01 June 2022 and issued its Resolution No. 993, Series of 2022 (Approval of SHFC's Corporate Workplan and Corporate Operating Budget FY-2023). The same Performance Report was submitted to the GCG for its evaluation and validation;
- 4. The Corporation has an Internal Audit Department under the supervision of the Audit Committee composed of appropriate Board Members based on their back-ground and qualification.

## II. Responsibilities, Duties and Functions of the Board

1. To maintain this Corporation's viability and efficiency in harmony with its purpose, the Board has resolved to approved the following policies and guidelines:



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- a. Approval of the Management Plan-of-Action on the Procurement of New Insurance Provider for Mortgage Redemption Insurance (MRI);
- b. Approval of the Prioritization in the Utilization of Modified Funds;
- c. Approval of the Revised Performance Scorecard for CY 2023;

3.

- Approval and Authorization on the Issuance of Financial Statements for CY 2022;
- e. Approval of the Revised Guidelines on the Abot-Kaya Pabahay Fund-Development Loan Program (AKPF-DLP);
- f. Approval of the Implementation of the Compensation and Position Classification System (CPCS);
- g. Approval of the Revised Corporate Operating Budget for CY-2023;
- h. Approval of the FY 2024 Corporate Workplan and Budget Proposal;
- i. Conditional Approval of the Proposed Amendment to SHFC Articles of Incorporation;
- j. Approval of Delegation of Authority to SHFC President and CEO Federico A. Laxa to Approve the SHFC Accounting Manual;
- k. Approval of Amendments to the Rules on Delegation of Authority;
- 1. Approval of Updates on the Utilization and Inclusion of Projects under Modified Funds;
- m. Approval of Authority to Borrow, Mortgage, and Assign Owned Properties and Loan Receivables and Designating Authorized Representatives in Relation to the Php2.5 Billion Loan with the Home Development Mutual Fund (HDMF);
- n. Approval of Request for Authority to Claim Payment for Accounts Affected by Expropriation Cases in Manila;
- Approval of the Endorsement to the National Home Mortgage Finance Corporation (NHMFC) the Proposal to Increase the Authorized, Subscribed, and Paid-up Capital Stock of Social Housing Finance Corporation and Other Matters Related Thereto; and



- p. Approval of the Management Plan-of-Action for the Gumamela Neighborhood Association Housing Cooperative.
- 2. To monitor Management's performance, the Board of Directors requires the reporting of Management's performance during its Board Meetings and up-to-date accomplishment report vis-à-vis the annual corporate target.
- The Board periodically evaluates and monitors the implementation of guidelines and policies, including management's strategic plans, operating budgets and overall performance.
- 4. To assist the Board in the performance of its duties and pursuant to the GCG's Code on Corporate Governance, the Board issued the approval of Board Committee memberships through its Resolution No. 1006, Series of 2023 which maintains and functions through the following committees:
  - a. Executive Committee;
  - b. Governance, Policy and Nomination Committee;
  - c. Audit Committee; and
  - d. Risk Management Committee.
- 5. For 2023, the Board Directors convened ten (10) Board meetings.

The same Directors also had a total of eighteen (18) Committee Meetings as tabulated below:

Name of Meeting	No.
Executive Committee	6
Governance, Policy and Nomination Committee	7
Audit Committee	4
Risk Management Committee	1
Total Number of Committee Meetings held for 2023	18

6. On the issues presented by the Management during the Board and Committee meetings, the Board consults the Management and deliberates cautiously in making each resolution.

#### III. Internal Control Responsibilities of the Board

- 1. The Board established the internal control mechanism for the performance of the Board's oversight responsibility. It functions as follows:
  - a. Supervises and controls the discharge of the duties and responsibilities of the Corporation's President and CEO who is ultimately accountable for the Cor-



poration's organizational and operational controls as embodied in the Corporation's Articles of Incorporation and By-Laws, as well as Sections 18-21 of RA No. 10149 (GOCC Governance Act of 2011);

- Evaluates and confirms the probationary appointment of qualified and competent Vice President;
- c. Evaluates and confirms the probationary appointment of qualified and competent Managers; and
- d. Establishes an effective internal audit system by constituting the Audit Committee wherein the Corporation's Internal Audit Department (IAD) forms an integral part thereof.

#### IV. Citizen's Charter

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Republic Act 9485 or the Anti-Red Tape of 2007 requires all government agencies including government-owned and controlled corporations to set up their respective service standards known as the Citizen Charter in the form of information billboards which should be posted at the main entrance of offices or at the most conspicuous place, and in the form of published material written either in English, Filipino, or in the local dialect, that detail:

- a. The procedure to obtain a particular service;
- b. The person/s responsible for each step;
- c. The maximum time conclude the process;
- d. The document/s to be presented by the customer, if necessary;
- e. The amount of fees, if necessary; and
- f. The procedure for filing complaints.

As such, the Board approved Social Housing Finance Corporation's Citizen's Charter through Board Resolution No. 617, Series of 2017 and ratified the same through Board Resolution No. 854, Series of 2020. The Charter highlights the Corporation's 90-day processing time from complete submission of documentary requirements to loan release under decentralized processes and it's guided by its Vision and Mission Statements. This starts from the filing of loan application which may be a Community Mortgage Program (CMP), High Density Housing Program (HDHP), or Abot-Kaya-Pabahay Fund Development Loan Program (AKPF-DLP).

Pursuant to the instructions of the Department of Human Settlements and Urban Development (DHSUD) Secretary Jose Rizalino L. Acuzar, to improve and enhance the financing framework of SHFC in accordance with the program of the Department, the *Pambansang Pabahay para sa Pilipino (4PH)*, SHFC crafted the Community Guided Financing (CGF) Framework. The CGF was approved through Board Resolution No. 1003, Series of 2022, which aims to accelerate the financing of housing projects through a more flexible, responsive, and adaptable approach. Its



application shall no longer be limited to CMP only but will likewise be made applicable to other SHFC program modalities and special projects.

Through the CGF, the Community Association (CA) shall submit a proposal letter addressed to the SHFC President and CEO stating its request for housing finance under the CGF. The SHFC concerned branch writes a letter to the CA prequalifying its request and outlining the requirements for financing. Upon receipt of the requirements, the SHFC concerned branch will then present the project to the SHFC Credit Committee, Executive Committee, and the SHFC Board of Directors for approval and Funding Commitment Line (FCL). After which, the SHFC-Accredited Developer or Contractor constructs the project per SHFC approved milestone/s or until completion. The final step, after due diligence, SHFC processes and releases the loan proceeds to the SHFC-Accredited Developer or Contractor.

For the other program modalities and old projects which have been previously approved by the SHFC Governing Board, the process under the old CMP Guidelines will be followed.

With the implementation of the CGF, the SHFC Governing Board has delegated the authority to issue Letter of Guarantee (LOG) to the President and CEO. The LOGs will be issued only if there are approved Funding Commitment Lines by the SHFC Governing Board. Payment of loans is based on the actual accomplishments of the SHFC-Accredited Developer or Contractor and project milestones.

#### V. Adequate and Timely Information of the Board

Pursuant to Management's duty to provide the Board of Directors will complete, adequate and timely information about matters to be taken up in the Board and committee meetings, the Office of the Board Secretary strictly adheres to Department of Human Settlements and Urban Development directive to provide the Chairman of the Board and the Board Directors with materials and attachments pertinent to the specified agenda within the prescribed or reasonable period prior to the scheduled meeting. As per HUDCC Memorandum, dated 27 July 2017, submission of Board materials to Office of the Chairman must be at least three (3) days prior to scheduled Board meeting.

#### VI. Governance Self-Rating System

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The Manual requires the SHFC Board to create an internal self-rating system that will measure the performance of the Board and Officers.

To comply and pursuant to GCG Memorandum Circular 2014-03, the Board adopted in its Revised Manual on Corporate Governance the criteria provided by the aforementioned GCG circular on the performance evaluation for Directors in the GOCC sector, namely:



- a. SHFC's Annual Performance based on the SHFC-GCG Performance scorecard;
- b. Directors' Performance Evaluation (Self-Appraisal and Peer Appraisal);
- c. Directors' Attendance.

The Corporation likewise improved its performance evaluation system for SHFC officers and employees by adopting the Comprehensive Performance Management System which is aligned with the guidelines of GCG Memorandum Circular on Performance-Based Bonus.

### VII. Disclosure and Transparency

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The Manual directs the Corporation to be more transparent by publicly disclosing all material information about the Corporation which could adversely affect its viability or the interest of the stockholders.

As such, the following disclosure and transparency mechanisms are currently used for the above purposes, to wit:

1. SEC Reportorial Requirements for Financing Companies

SHFC submits the following documents to the SEC as part of its regular reportorial requirements, *viz*:

Document	Date of Submission
Un-Audited Financial Statement for the 1 <sup>st</sup> semester (January-June)	July 15 <sup>th</sup> of each year
Un-Audited Financial Statement for the $2^{nd}$ semester	January 15 <sup>th</sup> of each year
COA's Audited Financial Statement	Within ten (10) days from the date of the COA Audited Financial Statement
Special Form of Financial Statements for Financing Companies (in electronic format)	30 days after submission of Audited Financial Statement
Corporate Secretary's Certificate regarding Board Directors individual attendance to Board meeting during the immediate past year	January 30 <sup>th</sup> of each year
Compliance Officer's Certificate regarding compliance with its Revised Manual on Corporate Governance	January 30 <sup>th</sup> of each year
General Information Sheet (GIS)	Thirty (30) days after the Annual Stockholders Meeting or after a change occurs in any of the information stated in the GIS



2. Uploading Information in the Corporate website (https://www.shfc.dhsud.gov.ph)

In accordance with the Manual, the following information presently appears in the SHFC website:

- a. Corporate profile and historical background;
- b. Names of the present Board Directors;
- c. Names and positions of the present SHFC Senior Officers and Managers;
- d. Corporations Telephone Directory;
- e. SHFC program background, checklist of requirements and process flow;
- f. List of corporate circular and guidelines
- g. Downloadable forms;

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- h. Career opportunities;
- i. Corporate performance;
- j. Procurement/bidding announcements and BAC issuances;
- k. List of corporate events and activities;
- 1. List of pipeline and taken-out project;
- m. List of active mobilizers with CERs;
- n. Collection Efficiency Ratio (CER);
- o. CMP accomplishment;
- p. Employees corner;
- q. Citizen's Charter;
- r. Gender and Development (GAD) Corner;
- s. President's Corner; and
- t. Brand Manual.

In addition thereto, the following information may also be uploaded in the SHFC website in compliance with Chapter V of RA 10149 An Act to Promote Financial Viability and Fiscal Discipline in Government-Owned or -Controlled Corporations and to Strengthen the Role of the State in its Governance and Management to Make them more Responsive to the Needs of Public Interest and for Other Purposes:

- a. Annual Audited Financial Report;
- b. Corporate Operating Budget; and
- c. Complete compensation package of all Board Directors and officers.

In accordance with GCG Memorandum Circular 2012-07, the Corporation shall maintain a website and post therein for unrestricted public access.

- 1. On Institutional Matters:
  - a. Latest General Information Sheet and brief company background including of the date of the incorporation, history, functions and mandate; and
  - B. Government Corporate Information Sheet (GCIS) as mandate by GCG MC 2012-01



- 2. On the Board and Officers:
  - a. Listing of the Directors and Officers with attached resume and their membership in Board Committees:
  - b. Complete compensation package of all the Board Members and officers, including travel representation, transportation and any other form of expenses or allowance;
  - c. Information on Board Committees and their activities; and
  - d. Attendance record of Directors in Board and Committee meetings.
- 3. On Financial and Operational Matters:
  - a. The Corporation's latest Annual Financial and Performance Report within thirty (30) days from receipt of such report;
  - b. Audited Financial Statements in the immediate past three (3) years;
  - c. Quarterly and Annual Reports and Trial Balance;
  - d. Corporate Operating Budget (COB);
  - e. Any material risk factors and measures taken to manage such risks; and
  - f. Performance Evaluation System.
- 4. On Governance Matters:
  - a. Charter Statement and Mission and Vision Statements;
  - b. Performance Scorecard and Strategy Map;
  - c. Organizational Chart;
  - d. Manual of Corporate Governance
  - e. Corporate Social Responsibility (CSR) Statement; and
  - f. Balance Scorecard.
- 5. Such other information or report that the GCG may require.

Issued this 24th day of January 2024 in Makati City, Philippines.

ATTY. KAROLIN ing Board Secretary Resolution No. 938, Series of 2021 by virtue of Board

# 2 4 IAN 2024

SUBSCRIBED AND SWORN to before me this \_\_\_\_th January 2024 by affiant who exhibited to me her IBP ID with Roll No. 54522 as her competent evidence of identity.

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ATTY. LEO B. DEOCAMPO NOTARY PUBLIC Appointment No. M-160 Until December 31, 2024 Roll No. 49042 IBP Lifetime No. 08659 / 01-06-10 / Pasig City PTR No. 9569498 / 01-09-23 / Makati City MCLE Compliance No. VII-0001986 15/F BDO Plaza Bldg., 8737 Paseo de Roxas, Makati City



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